

Tim Nolan, Collin County

CAN GIS BE AGILE?

WHAT IS AGILE?



Swift Delivery!

AGILE 101

- ✗ Agile was coined in 2001 by software development leaders
 - + *Agile Manifesto*
- ✗ Iterative & Incremental
- ✗ Light-weight
- ✗ People-based not plan-based
- ✗ Popular Methodologies:
 - + *Scrum*, Extreme Programming (XP), Lean



AGILE MANIFESTO

- ✖ Individuals and interactions over processes and tools
- ✖ Working software over comprehensive documentation
- ✖ Customer collaboration over contract negotiation
- ✖ Responding to change over following a plan

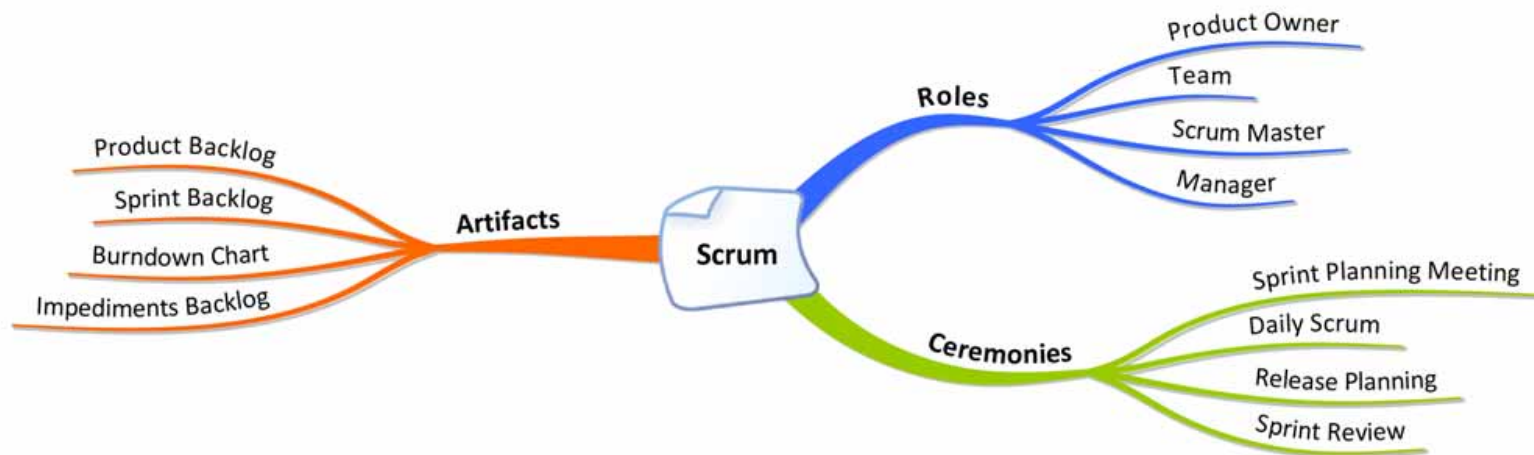
1. Rapid delivery
2. Welcome changes
3. Working software is delivered frequently
4. Working software is the principal measure of progress
5. Sustainable development
6. Daily co-operation between business and developers
7. Face-to-face conversation (Co-location)
8. Projects are built around motivated individuals, who should be trusted
9. Continuous attention to technical excellence and good design
10. Simplicity
11. Self-organizing teams
12. Regular adaptation

12 PRINCIPLES BEHIND THE MANIFESTO

1. **Rapid delivery**
2. **Welcome changes**
3. Working software is delivered frequently
4. Working software is the principal measure of progress
5. **Sustainable development**
6. **Daily co-operation between business and developers**
7. **Face-to-face conversation (Co-location)**
8. **Projects are built around motivated individuals, who should be trusted**
9. **Continuous attention to technical excellence and good design**
10. **Simplicity**
11. Self-organizing teams
12. **Regular adaptation**

12 PRINCIPLES BEHIND THE MANIFESTO

SCRUM



CEREMONIES

- ✗ Sprint Planning
- ✗ Sprint Review
- ✗ Sprint Retrospective
- ✗ Daily Scrum
- ✗ Grooming Session

ARTIFACTS

- ✗ Product Backlog
- ✗ Sprint Backlog
- ✗ Sprint Burndown

SCRUM

ROLES

- ✗ Product Owner
- ✗ Scrum Master
- ✗ Development Team





Easy to understand
Difficult to implement

What does this have to do with GIS?

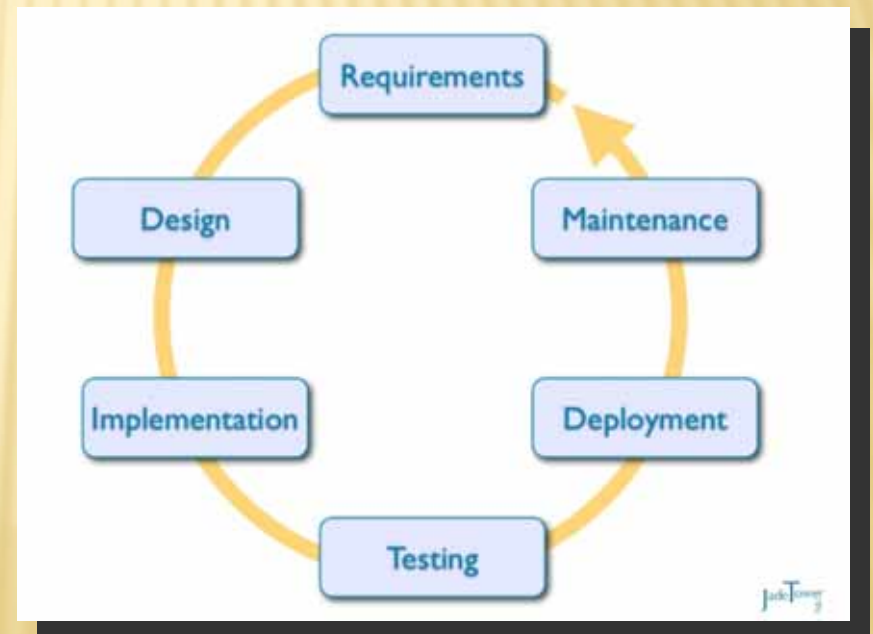


PROJECTS ARE PROJECTS

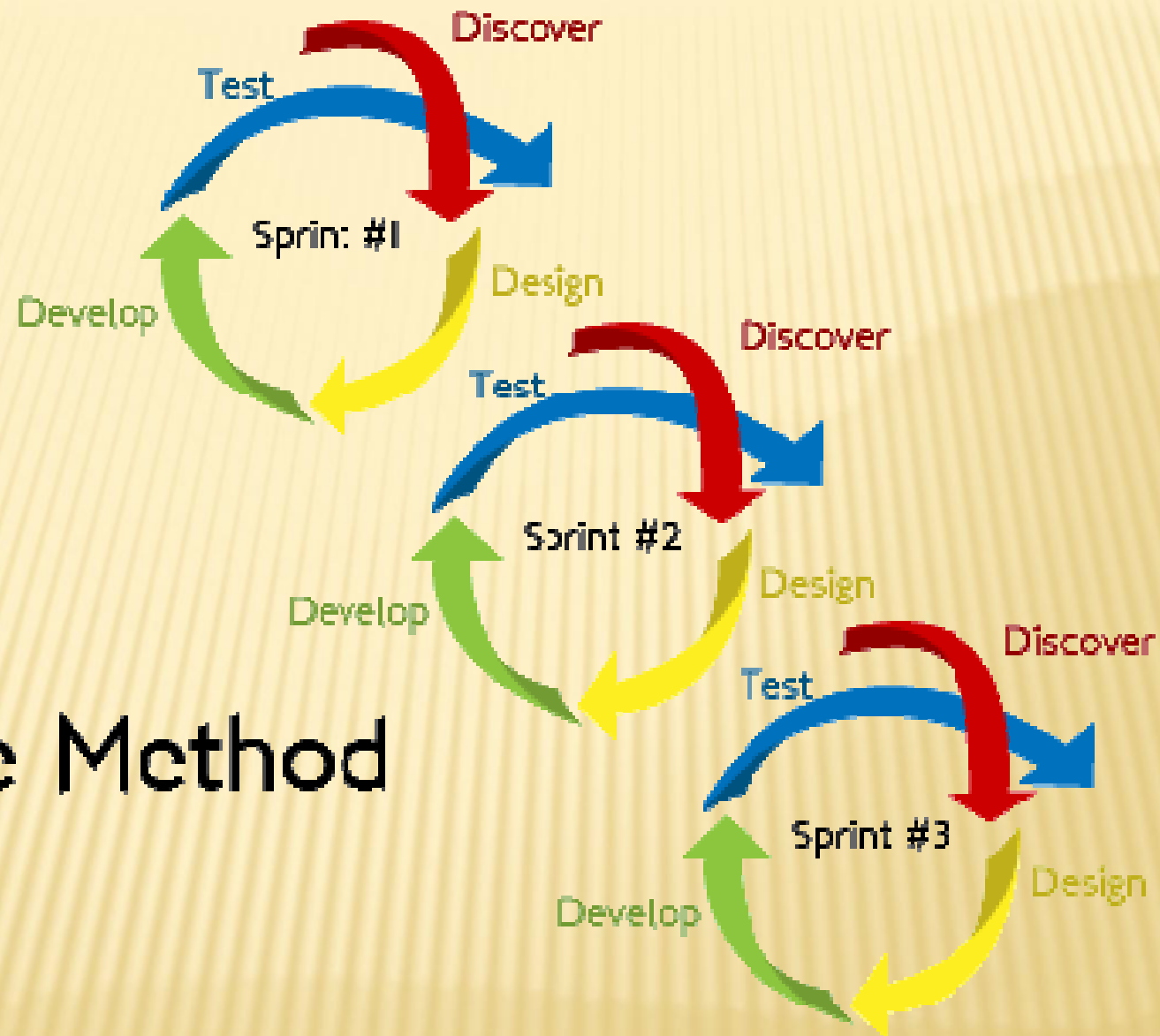
- ✗ Requirements
- ✗ Design
- ✗ Implementation
- ✗ Testing
- ✗ Deployment
- ✗ Maintenance

- ✗ Agile = rapid delivery
- ✗ Loopy, not linear
- ✗ Often at the same time

GIS is no different!



Agile Method



PEOPLE

- ✗ Identify roles
 - + Scrum Master
 - + Product Owner
 - + Scrum Team
- ✗ Schedule Ceremonies
 - + Daily Scrum
 - + Sprint Planning
 - + Sprint Review
 - + Sprint Retrospective
 - + Story Grooming

OBJECTS

- ✗ Prioritized To-Do list
- ✗ Wall space
- ✗ Sprint Info
 - + Team name
 - + Duration
 - + Ceremonies
- ✗ Index cards
- ✗ Tacks ...can't for get tacks



GETTING STARTED



Name: Spatial Needs Group

Sprint: FY 2013/06

Duration: 03/28 – 04/09

Sprint Review: 04/10 @ 10:00a

Daily Scrum: 10:00a

Velocity: 28pts

April 2013

Mon	Tue	Wed	Thu	Fri
1 <i>Sprint 02 Grooming</i>	2	3 Sprint 01 Review Sprint 01 Retro Sprint 02 Planning	4 Start Sprint 02	5
8	9	10	11	12
15 <i>Sprint 03 Grooming</i>	16 Sprint 02 Ends	17 Sprint 02 Review Sprint 02 Retro Sprint 03 Planning	18 Start Sprint 03	19
22	23	24	25	26
29 <i>Sprint 04 Grooming</i>	30 Sprint 03 Ends			

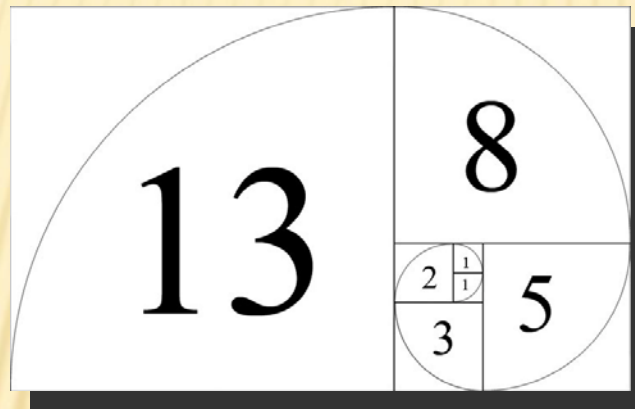
Title		ID	Owner	Priority	Estimate	Project
Sunset TOP		S-01002	Bret Fenster	High	1.00	Product Backlog
A		B	C	D	E	F
Create		Title	ID	Owner	Priority	Estimate
County Anna A Server Change Topology DA Map Print - Print - Print - Print - Print - Print - Print - Print - Xerox Update	1					
	2	Update/Validate Boundary Roads	S-01050		High	13.00 Product Backlog/Sprint GIS - FY2013 - 04
	3	Create Model and Run	S-01052			5.00 Product Backlog/Sprint GIS - FY2013 - 04
	4	County Roads Renamed & Re-addressed - Anna Address grid	S-01059			3.00 Product Backlog/Sprint GIS - FY2013 - 04
	5	Change the Links for AGS	S-01067			3.00 Product Backlog/Sprint GIS - FY2013 - 04
	6	Print - Birth Certs Brochure	S-01072			3.00 Product Backlog/Sprint GIS - FY2013 - 04
	7	Print - Foreclosure Records Brochure	S-01073			2.00 Product Backlog/Sprint GIS - FY2013 - 04
	8	Print (HP) - HR Posters	S-01078			3.00 Product Backlog/Sprint GIS - FY2013 - 04
	9	Xerox Scanning	S-01080			2.00 Product Backlog/Sprint GIS - FY2013 - 04
	10	Research - Compression Schedule for GeoDB	S-01088			2.00 Product Backlog/Sprint GIS - FY2013 - 04
	11	Print - Living w/ Diabetes NL	S-01089			2.00 Product Backlog/Sprint GIS - FY2013 - 04
	12	Print - Save the Date Landscape 2	S-01090			1.00 Product Backlog/Sprint GIS - FY2013 - 04
	13	Print - Insect Workbook	S-01091			2.00 Product Backlog/Sprint GIS - FY2013 - 04
	14	Split Roads at City Limits (Carryover 2)	S-01093			8.00 Product Backlog/Sprint GIS - FY2013 - 04
	15	Update Parcels	S-01094			3.00 Product Backlog/Sprint GIS - FY2013 - 04
	16	Print - MG Bulb Flyer	S-01095			2.00 Product Backlog/Sprint GIS - FY2013 - 04
	17	Lucas City Map	S-01096			Product Backlog/Sprint GIS - FY2013 - 04
	18	Ad Hoc	S-01097			Product Backlog/Sprint GIS - FY2013 - 04
Split Roads	19	Add ESNs to Service Areas - Fire District using Topology	S-01069			13.00 Product Backlog/Sprint GIS - FY2013 - 05
Lucas	20	County New Roads to GIS - Light Farms residential	S-01092			5.00 Product Backlog/Sprint GIS - FY2013 - 05
Light fa	21	GIS / SharePoint Integration	S-01004	Gabi Voicu	High	Product Backlog
GeoDB	22	Interactive Maps Collaboration with CCAD	S-01015		High	Product Backlog
ArcGIS	23	PW - PubWorks On-Line Service Request	S-01018	Gabi Voicu	High	Product Backlog
GIS / S	24	ArcGIS in the DMZ	S-01020		High	Product Backlog
GeoDo	25	GIS Remediation	S-01023		High	Product Backlog
Child S	26	Service Areas	S-01024		High	Product Backlog
Automa	27	Collin County GeoDB Clean-up	S-01025		High	Product Backlog
	28	PW - PubWorks Implementation	S-01029		High	Product Backlog
	29	PW - GIS Integration with PubWorks	S-01030		High	Product Backlog
	30	ENG - Stormwater Management Project	S-01032		High	Product Backlog
	31	Thoroughfare Plan	S-01033		High	Product Backlog
	32	TN Matching - GIS Remediation	S-01035		High	Product Backlog
	33	GeoDB Replication Validation with NCTCOG	S-01039		High	Product Backlog
	34	Wylie II A	S-01041		High	Product Backlog

USER STORIES

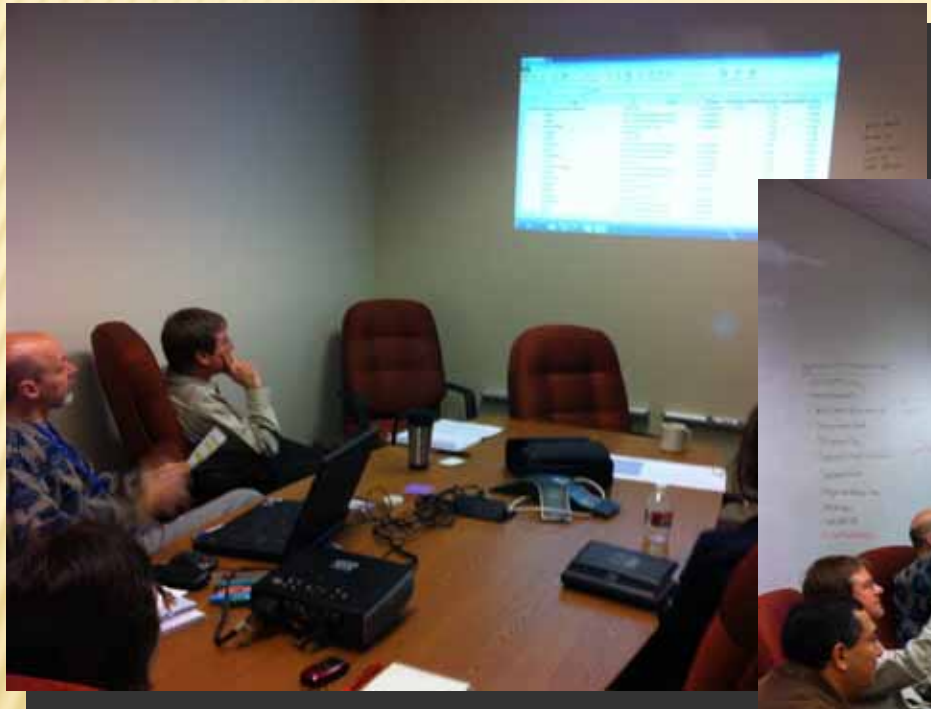
- ✖ As a *<role>* I want *<goal/desire>* so that *<value>*
- ✖ As a *GIS'r*, I want *to use the city boundaries and roads to create the ESNs for the Service Area layer* so that *our Service Area layer will be as accurate as possible.*

ESTIMATING EFFORT

- ✖ Planning poker
- ✖ Fibonacci sequence



SPRINT PLANNING



- Prioritize Backlog
- Develop Stories/Tasks
- Acceptance Criteria
- Estimate Effort

TO DO, DOING, DONE



MUST ANSWER ME THESE QUESTIONS THREE



- ✗ What did I do yesterday?
- ✗ What am I doing today?
- ✗ What is in my way (impedences)?

SPRINT REVIEW

- ✖ Discuss Story Status
- ✖ Acceptance Criteria Met
- ✖ Close/Split/Bounce Stories and Tasks
- ✖ Demos
- ✖ Quick Meeting



SPRINT RETROSPECTIVE



- ✗ Good, Bad, Ugly
- ✗ Sprint Starfish
 - + Keep doing
 - + Stop doing
 - + Start doing
 - + More of
 - + Less of
- ✗ Be Thorough
- ✗ *No Management or Customers!!!*

OUR 1ST SPRINT



OUR 1ST SPRINT



- ✗ Stories Too Big → Epics
- ✗ Undersized
- ✗ Incomplete
- ✗ Not Enough Commitment
- ✗ Sprint vs Other Work



CONTINUOUS IMPROVEMENT

Title	ID	Owner	Status	Estimate	Detail Estimate	To Do
Sunset TOP	S-01002	Bret Fenster	Accepted	1.00	5.00	0.00
Create Model and Run	S-01052					
Design Model	TK-01058	Gabi V				



METRICS – BURNDOWN CHARTS

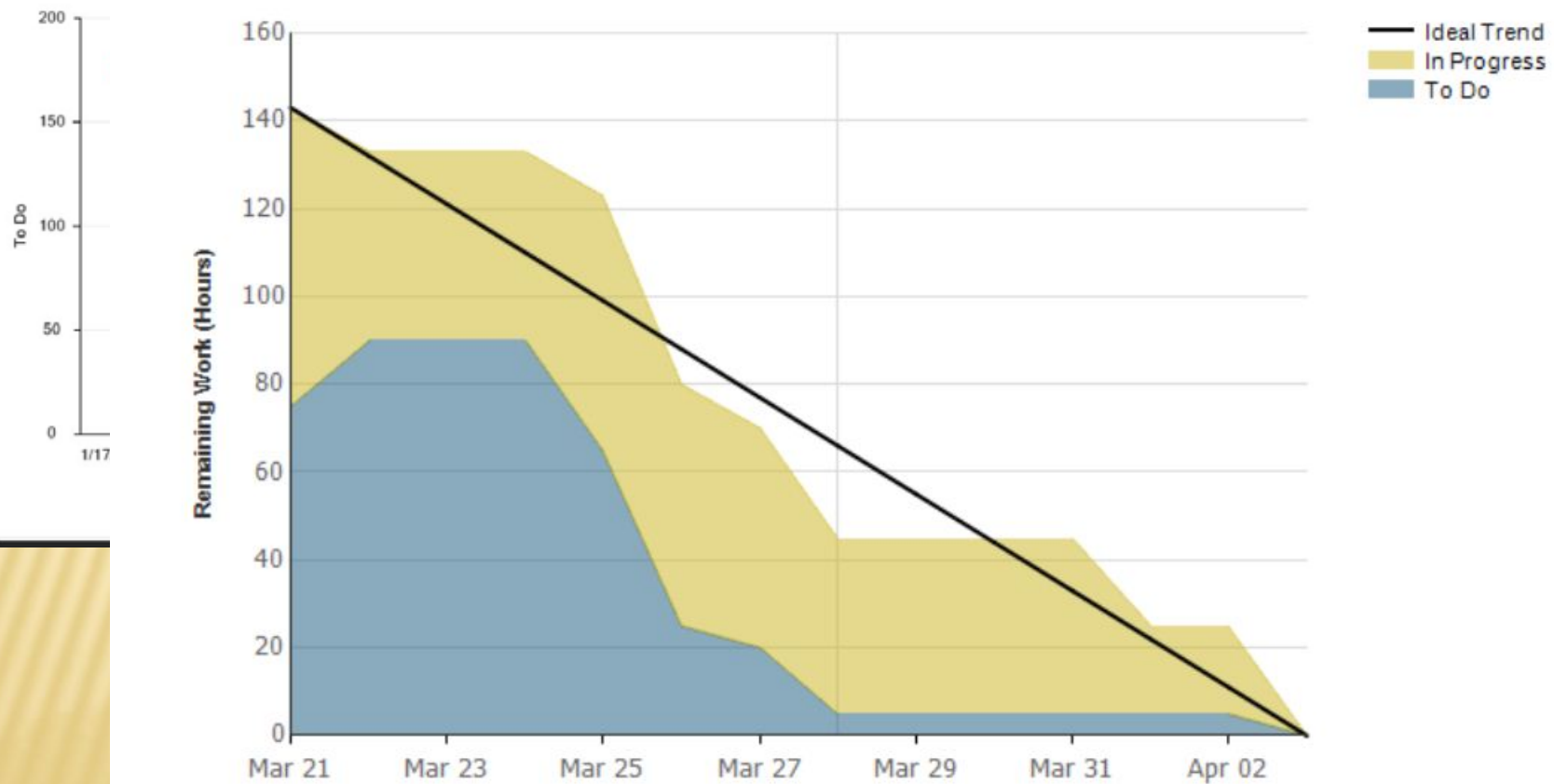
Sprint Burndown

Burndown

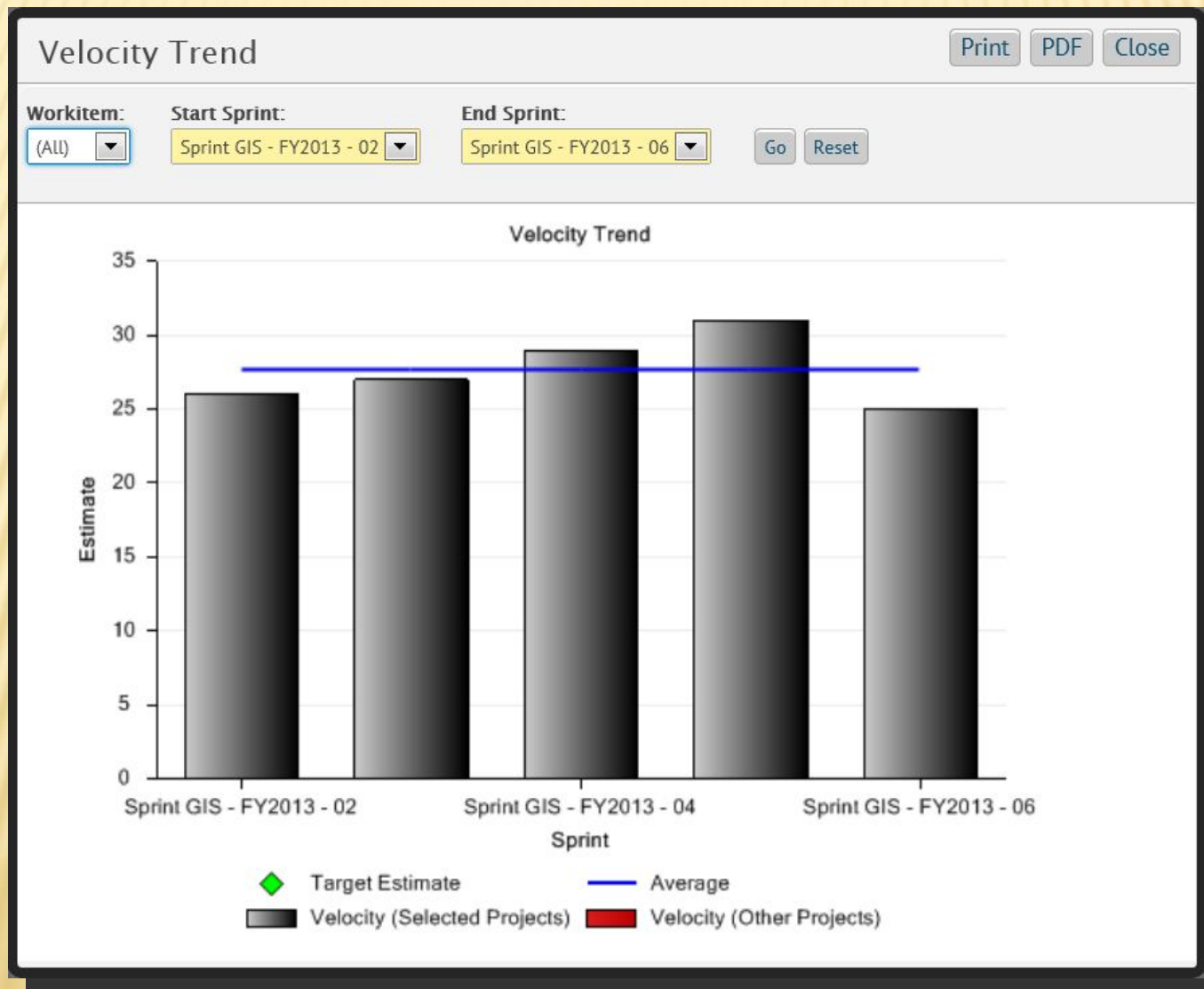
Indicates the team's progress towards completing its work for a sprint.

Sprint:

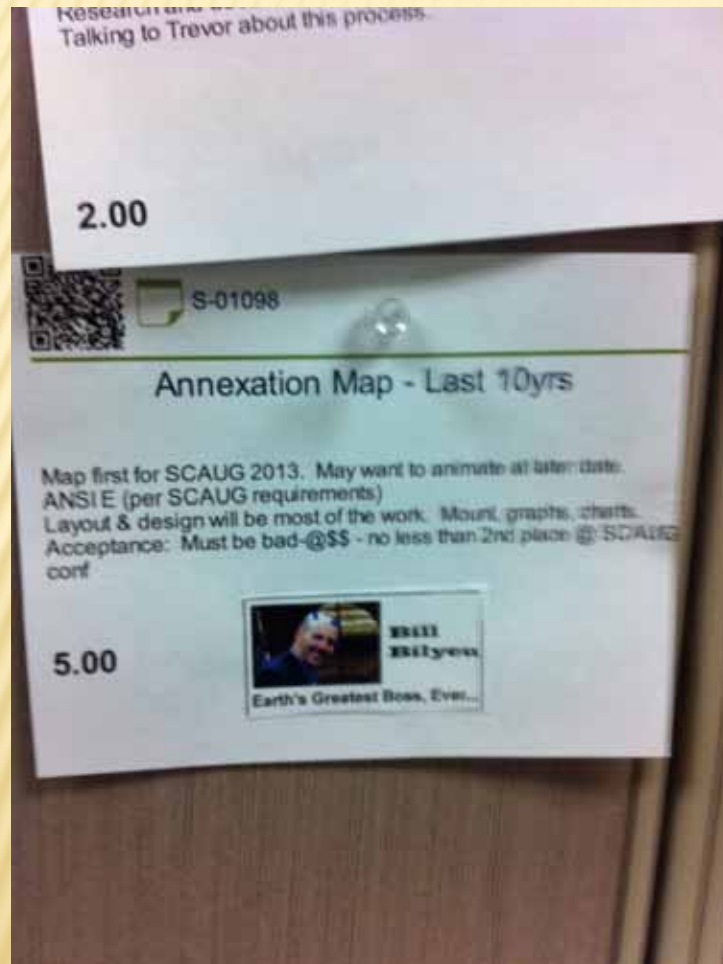
Sprint GIS - FY21



METRICS - VELOCITY



PERSONALIZE

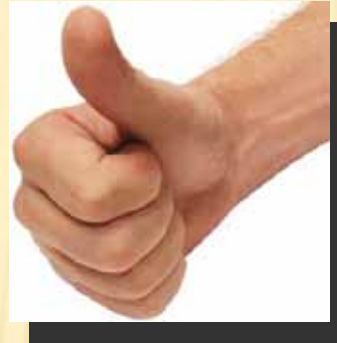


OBSERVATIONS

- ✗ Not as smooth as expected
- ✗ Many ways to do the same thing
- ✗ Trouble reaching consensus
- ✗ Too many Ad hoc requests
- ✗ Difficult to plan
- ✗ Culture
- ✗ Definition of done

ENCOURAGEMENT

- ✖ Don't let perfection be the enemy of good
- ✖ "Next Sprint"
- ✖ Clear & Concise direction
- ✖ Daily praise & gratification
- ✖ Completing work daily
- ✖ Daily progress



QUESTIONS?

Tim Nolan, Collin County

tnolan@co.collin.tx.us

972.548.4588

@plotboy

www.linkedin.com/in/nolantim

youtube.com/watch?v=U_m4N7MI30



Judas Priest Concert, Reunion Arena 1986

